

The Challenge

Keeping all managers and employees on the same page about what is expected

What causes it? Lack of communication about expectations on workplace conduct can cause confusion and different standards of behaviors. In the absence of guidelines, managers and employees make up their own. When policies do not reflect practices that are practical for company operations, managers tend to ignore them.

You know it when you see it: As the owner of the company, you may find yourself continuing to make the same decision repeatedly because it is not documented anywhere. You also may have noticed an increase in employee complaints about managers or the conduct of other employees, including complaints of unfair treatment.

Assess your company...

I wish our managers
 would follow our
 company handbook.

I spend too much time answering questions my managers should know the answers to.

Employees complain that managers are unfair and inconsistent.

Recommendation

Identify the highest priority policies that cause the most issues and tackle those first.

We recommend taking the time to engage a task force of managers to:

- Identify the workplace activities that may be causing issues (i.e. attendance at work, dress code)
- For each policy, identify and resolve the various ways the policy is implemented among managers, departments and location
- Ensure that the policies reflect the actual work practices
- Make sure policies are well-documented and efficiently communicated to all employees across the company

The EXCELERANT Option



We work with companies to create a set of policies that improve manager and employee understanding of what the company expects of them and what they can expect from the company.

By acting as the facilitator and resource to a manager task force, EXCELERANT ensures that a set of policies is created that supports company leadership in managing their business and employees and is in alignment with the company's culture.

Review the list of policies below, and check the ones that cause the most issues within your company.

POLICY OPTIONS LIST Access to Personnel Files / Release of Employee Information П Attendance and Punctuality/ Make Up Time Benefits - General Bereavement Leave Emergency Closing/ Severe Weather Policy П **Breaks/Meals Policy** Cell phone Use / Personal Phone Calls Compensation / Direct Deposit/ Timekeeping/ Mileage Reimbursement/ Travel and Other Business Expenses Complaint Procedure/Conflict Resolution Computer, Email and Internet Usage/Electronic П Communications Corrective Action / Progressive Discipline Dress Code / Jewelry & Tattoos \square Educational Assistance/Tuition Reimbursement **Employee Assistance Program** 11 Employee Classification / Contract Workers/ Full & Part Time П Employment **Employee Conduct & Working Environment Employee** Dating **Employment of Relatives** Hiring Policy and Procedure Holiday Policy Hours of Work/ Alternative Work Schedule/Flextime/ Telecommuting/ Compressed Workweek /Overtime

- Jury Duty
 Office Supplies Policy
 Operation of Company & Personal Vehicles/ Loss or Restriction of Drivers License
 Outside Employment
 Paid Time Off / Vacation/ Leave
 Performance Appraisal Process
 Sick Leave
 Termination Policy and Procedures
 Tobacco-Free Environment Policy
- Use of Company Property

COMPLIANCE POLICIES

- Anti Harassment & Non Discrimination
- Business Ethics/Conflict of Interest
- Confidentiality / Intellectual Property/Trade Secrets
- Drug & Alcohol Free Workplace
- Employment At Will
- Equal Employment Opportunity
- Military Leave
- Public Relations/Media Inquiries/Corporate Communications